

CHINA CROSSROADS

Monday, January 19th, 2026, 19:30 – 21:00

Dealmakers' Dialogue: Reflections on China-Europe M&A in 2025

Claudia Kosser

Partner at FGS Global in Berlin

Former Head of FGS Global in Shanghai



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We invite to an exclusive session with Claudia Kosser, Partner at FGS Global, who draws on 15 years of cross-border M&A experience as a German national and long-term Shanghai resident. Having returned to Berlin in January 2025 after seven years in the city, she will share personal reflections on the transition from expat to repatriate. The discussion will cover: (1) Impressions from expat to repat – returning to Berlin after time abroad and reflections, from a personal and professional perspective, (2) European-China M&A, – key learnings from 2025's cross-border M&A from the perspective of Chinese buyers and European targets, including practical strategies for deal-making, (3) European sentiment toward China, – observations of how China is currently perceived by European stakeholders, and implications for cross-border business.

Claudia Kosser is a Partner with FGS Global in Berlin. She advises clients from various sectors in corporate communications and strategic positioning, as well as in cross- border M&A-transactions and crisis situations. She has more than a decade of experience and launched the FGS Global Shanghai office in 2019 after working for the firm in Frankfurt and Hong Kong. Claudia holds a Masters in Communication Management from Leipzig University and a Bachelors in European Studies from the University of Maastricht.

China Crossroads hosts talks on all topics related to China, including business, foreign policy, and other areas as they relate to China, the idea being that China is both already a “crossroads” of the world and itself at a “crossroads” in terms of its future global influence. For more information, contact Frank Tsai at editor@shanghai-review.org.